

**Executive Overview of the** 

# Infrastructure Development Plan



In 2025, the Federated States of Micronesia enters its third 10-year development cycle under the US Compact of Free Association. Under Compact III the US will provide **over \$350m of capital development**, with **more than \$1bn of additional investment** likely to come from multilateral and bilateral development partners, including US agencies. The state IDP's provide these investment partners with a clear set of prioritized projects that meet the development needs of its citizens.

# What is the Infrastructure Development Plan?

Public infrastructure is one of the corner stones of sustainable development across the Federated States of Micronesia. Affordable power supply, safe drinking water, quality health care and almost all other public services provided by government are dependent on having reliable, well-maintained infrastructure.

The primary aim of a multi-year Infrastructure
Development Plan is to guide government and
development partner investments in a coordinated
approach to ensure the socio-economic development
objectives of the nation are met.

An IDP allows the identification of clear priorities for infrastructure investments; it improves the alignment of expenditures with available resources; and it can secure better coordination of investments. These efforts ensure that the impacts of investments are maximized.

#### Consultation to Identify Project Pipeline

Assembling the long-list of infrastructure investment needs over the next 5-10 years required a high degree of engagement across all public sectors agencies managing infrastructure.



#### 190+ PARTICIPANTS

consulted across **53 utilities and government departments** 



A combined
3,500 HOURS
OF CONSULTATIONS



Culminating in
550+ UNFUNDED
DEVELOPMENT PROJECTS
to be screened and prioritized





## Funding for Infrastructure Development

Infrastructure often has a high cost, requires careful planning and multi-faceted design. It needs ongoing management and maintenance to deliver critical services to the public. By investing in our infrastructure, we aim to create a foundation for long-term prosperity and a higher quality of life for all residents.

At a national level, the pipeline of unfunded infrastructure projects is larger than the likely funding that will be available through Compact and development partners. Hence, there is a need to prioritize the pipeline and systematically review that pipeline as new development needs arise.

### 10-Year Funding Gap Estimate



'Investment Ready' Candidate Pipeline (2024)

\$2.6 BILLION<sup>1</sup>



Compact III capital development target

\$350 MILLION<sup>2</sup>



Expected capital investment from development partners

\$800M-1.2B°



Therefore it will be challenging to get development funding for

>50% of the pipeline projects





#### Current commitments



US Compact and development partners

~\$1.4 BILLION

to fund ongoing and budgeted development projects



The projected expenditure from these commitments averages

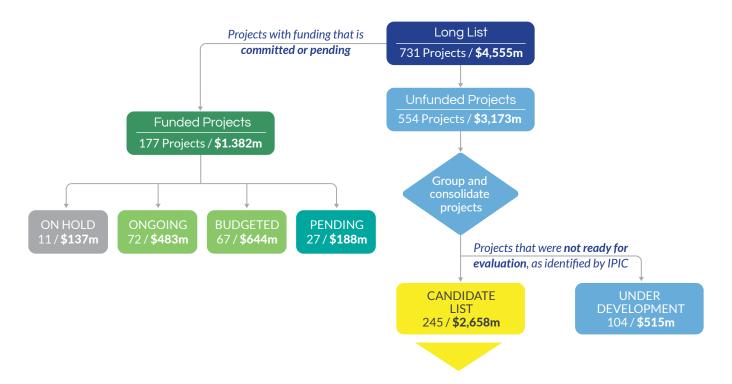
~\$200 MILLION PER YEAR

for the next 3 vears

- 1. Some states have large pipelines, with a degree of 'wish list' projects in that pipeline.
- 2. Under Section 266 of the 2023 Amended Compact, FSM is to receive grant payments of \$140 million per year FY2024 to FY2043. Not less than 25% is to be allocated to infrastructure
- 3. This range is based on partner discussions and an assessment of past and current funding commitment levels.

## **Prioritizing Projects**

Across the 12 infrastructure sectors, we see a wideranging set of projects from new roads to specialist hospital equipment and school classroom upgrades. To prioritize these projects on an equitable basis the team used a Multi-Criteria Analysis (MCA) framework that assessed a projects impact (alignment with SDP goals, consequence of inaction and economic outcomes) versus effort (delivery risk, complexity and ongoing liabilities) and ranked them accordingly. This ranking was then reviewed and revised by the Infrastructure Planning and Implementation Committees (IPIC) to agree final state priority lists. These priorities are reviewed annually.



#### Summary of Unfunded "Investment Ready" Projects included in the IDP

SECTOR		National	Chuuk	Kosrae	Pohnpei	Yap	FSM Total
Agriculture/Fisheries		0.4	11.8	4.0	20.5	0.0	36.7
Aviation		0.0	152.4	156.3	181.8	11.0	501.5
Coastal/Environment		0.0	40.3	30.4	0.0	0.0	70.6
Education		67.9	64.5	45.3	37.5	32.5	247.7
Energy		32.0	36.5	32.3	84.5	24.5	209.8
Gov Buildings		36.6	36.0	51.5	28.4	45.6	198.0
Health		27.5	153.4	4.8	84.0	18.5	288.1
Maritime		0.0	31.8	149.3	80.6	76.8	338.4
Multi-Sector		133.3	11.2	0.0	0.0	0.0	144.4
Roads		24.3	72.7	39.4	243.5	35.7	415.5
Solid Waste		0.0	6.8	1.6	10.0	0.0	18.4
Telecom/ICT		0.0	0.7	0.5	0.0	0.0	1.2
Water/Sanitation		1.8	8.7	38.8	103.6	35.1	187.9
	TOTAL	323.6	626.6	554.1	874.3	279.7	2,658.4

#### **Priority Investment Needs**

Below is a summary of the 10-year prioritized investment program extracted from the five IDP volumes. Full details on the projects and their priorities are maintained by the Infrastructure Planning and Implementation Committees (IPIC) and published in the 2025 IDPs.



**CHUUK state's** list of unfunded projects was similar in size to historic, 10-year investment levels. The **51** candidate projects were grouped and prioritized as:

- Compact funding priorities 10 @ \$221m
- Development Partner funding priorities 41 @ \$405m

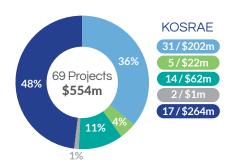
The priority projects include the construction of a new hospital, upgrades to outer island airports and lagoon island roads, improving the electricity to homes and water security among others.



**KOSRAE** state's list of unfunded projects was 2-3 times larger than historic, 10-year investment levels due in part to some very large projects. The **69** candidate projects were grouped and prioritized as:

- Compact funding priorities 18 @ \$48m
- Large Development Partner funding priorities 3@\$259m
- Priority 1 projects 32 @ \$202m
- Priority 2 projects 16 @ \$46m

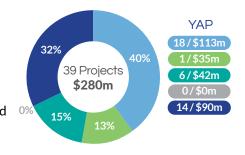
The three large projects include the airport runway resurfacing and expansion, and the Otak dock upgrade.



**YAP state's** list of unfunded projects was similar in size to historic, 10-year investment levels. The **39** candidate projects were grouped and prioritized as:

- Compact funding priorities 12 @ \$71m
- Priority 1 projects 18 @ \$101m
- Secondary projects (not yet ready for funding) 9 @ \$108m

The priority projects include the construction of a new hospital, upgrades to outer island one airports and lagoon island roads, improving the electricity to homes and water security among others.



**POHNPEI state's** list of unfunded projects was 2-3 times larger than historic, 10-year investment levels due in part to some very large projects. The **47** candidate projects were grouped and prioritized as:

- Compact funding priorities 16 @ \$184m
- Large Development Partner funding priorities 9 @ \$419m
- Priority 1 projects 11 @ \$140m
- Priority 2 projects 11 @ \$131m

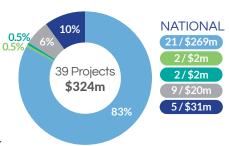
The large-scale priority projects include upgrading the port, reconstructing roads and bridges, an extension to the runway, a construction of a new hospital.



The **NATIONAL** list of unfunded, federal level projects was similar in size to historic, 10-year investment levels. The **39** candidate projects were grouped and prioritized as:

- Compact funding priorities 12 @ \$76m
- Large Development Partner funding priorities 1@\$116m
- Priority 1 projects 13 @ \$132m

The Program Management Unit were progressing discussions on the \$116m national transport infrastructure program (ports and roads) with other priority projects including the FSM Integrated Trades Centre, and a national diagnostics centre among others. Most of the Compact funded projects relate to the College of Micronesia.







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