



Regional Operations Business Plan

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Pacific
2021–2023

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Asian Development Bank

ABBREVIATIONS

ADB	–	Asian Development Bank
COBP	–	country operations business plan
COVID-19	–	coronavirus disease
DMC	–	developing member country
RCI	–	regional cooperation and integration
ROBP	–	regional operations business plan
SIDS	–	small island developing states
TA	–	technical assistance

NOTE

In this report, “\$” refers to United States dollars.

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I. CONSISTENCY OF BUSINESS PLAN WITH REGIONAL COOPERATION STRATEGY

1. The Pacific regional operations business plan (ROBP), 2021–2023 sets out the regional cooperation and integration (RCI) activities of the Asian Development Bank (ADB) in its 14 Pacific developing member countries (DMCs), which are all classified as small island developing states (SIDS).¹ The ROBP builds on the commitment of ADB’s Strategy 2030 to RCI as an operational priority that helps DMCs move faster and more effectively toward sustainable development outcomes.² Three strategic directions guide the implementation of ADB’s RCI programming: greater and higher-quality connectivity, expanded global and regional trade and investment opportunities, and increased and diversified regional public goods.³ ADB’s Strategy 2030 also recognizes the specific needs and challenges of SIDS, and actively seeks differentiated approaches to increase support for regional public goods and collective actions that mitigate cross-border risks of climate change, environmental pollution, energy and water security, and communicable and infectious diseases.

2. The ROBP is closely aligned with ADB’s Pacific Approach, 2016–2020,⁴ which aims to (i) reduce the cost of doing business and provide social services; (ii) manage risks from economic shocks, natural hazards, and climate change; and (iii) enable value creation by investing in human capital and supporting private sector development; and with the region’s Framework for Pacific Regionalism.⁵ The priorities of the Pacific Approach, 2016–2020 will remain valid for the ROBP, 2021–2023 until the new Pacific Approach for 2021–2025 is considered in 2021.

3. ADB’s ROBP complements the country operations business plans (COBPs) for Fiji and Papua New Guinea, and ADB’s combined COBP for 11 Pacific DMCs.⁶ The regional assistance results areas identified for 2021–2023 are in Appendix 1, and the list of linked documents is in Appendix 2.

4. The emergence of the coronavirus disease (COVID-19) pandemic has underscored the need to step up the implementation of mutually beneficial RCI programming and closer collaboration among SIDS to help identify urgent investment needs, build more resilient systems, mobilize resources, and exchange knowledge and lessons on key issues of regional relevance. ADB’s ROBP will continue to support government responses to COVID-19 and lay the foundations for recovery.

5. The lending and nonlending pipeline of ADB’s ROBP will build on successive years of regional programming, and direct finance and support to the objectives of the Pacific Approach:

¹ Cook Islands, the Federated States of Micronesia, Fiji, Kiribati, the Marshall Islands, Nauru, Niue, Palau, Papua New Guinea, Samoa, Solomon Islands, Tonga, Tuvalu, and Vanuatu. ADB classified seven of the Pacific SIDS as fragile in 2019: the Federated States of Micronesia, Kiribati, the Marshall Islands, Nauru, Papua New Guinea, Solomon Islands, and Tuvalu.

² ADB. 2018. *Strategy 2030: Achieving a Prosperous, Inclusive, Resilient, and Sustainable Asia and the Pacific*. Manila.

³ ADB. 2019. *Strategy 2030 Operational Plan for Priority 7: Fostering Regional Cooperation and Integration, 2019–2024*. Manila.

⁴ ADB. 2016. *Pacific Approach, 2016–2020*. Manila. The forthcoming Pacific Approach, 2021–2025 is scheduled for finalization in early 2021.

⁵ Pacific Islands Forum. 2014. *The Framework for Pacific Regionalism*. Suva. These objectives promote the benefits of regional cooperation voiced in the region’s Framework for Pacific Regionalism, which seeks to increase market opportunities, improve service delivery, and ensure good governance for the Pacific people by addressing common challenges and harnessing shared strengths.

⁶ ADB. 2020. *Country Operations Business Plan: Fiji, 2021–2023*. Manila; ADB. 2020. *Country Operations Business Plan: Papua New Guinea, 2021–2023*. Manila; and ADB. 2020. *Country Operations Business Plan: Eleven Small Pacific Island Countries, 2021–2023*. Manila. Classification of Niue must be finalized before a COBP is developed.

- (i) **Reduce the cost of doing business and provide social services.** Given the movement of trade and goods through the Pacific, a new international port in Suva, Fiji is planned as a trade hub. Road and port infrastructure upgrades in the Solomon Islands will increase the capacity of Honiara International Port and bring down the cost of trade. Modernizing Tuvalu’s maritime fleet will also create more opportunity for business and people-to-people interaction between Fiji and Tuvalu. In the road sector, upgrading the Highlands Highway will connect more coastal communities and rural inland provinces of Papua New Guinea with its largest cargo port, and with business and job opportunities.
- (ii) **Manage risks from economic shocks, natural hazards, and climate change.** In response to COVID-19, regional investments will aim to prevent vulnerable groups from slipping into poverty and improve resilience to shocks and stresses. Cooperation between SIDS in supporting disaster risk management policy actions will continue to help address the transboundary challenges of natural hazards and climate change. A regional assessment will study the benefits of sustainable ocean management in exclusive economic zones in the Pacific.
- (iii) **Enable value creation by investing in human capital, institutional strengthening, and supporting private sector development.** Regional technical assistance (TA) will continue to support capacity building in SIDS, reinforcing project management and administration. Regulatory frameworks, state-owned entity reforms, and standards will be harmonized at a regional level in the energy sector. Broadening the use of information and communication technology applications will help improve public service delivery and management. Private sector engagement will be strengthened through targeted assistance to the finance and banking sectors, and to micro, small, and medium-sized enterprises.

II. INDICATIVE RESOURCE PARAMETERS

6. **Lending and nonlending programs.** RCI commitments are expected to reach \$1,092.5 million during 2021–2023: \$1,059.5 million in ADB financing and \$33.0 million in cofinancing.⁷ The ADB-funded ROBP pipeline is 26% of the total Pacific pipeline for 2021–2023, as set out in individual COBPs (footnote 5). The regional nonlending program is expected to total \$80.3 million during 2021–2023, with \$53.8 million in ADB commitments. The indicative assistance program for 2021–2023 is in Appendix 3, the assistance program for 2020 is in Appendix 4, and the indicative knowledge products and events are listed in Appendix 5.

III. SUMMARY OF CHANGES TO LENDING AND NONLENDING PROGRAMS

7. Key adjustments to the programs are (i) 17 firm projects and 40 TA projects are programmed for 2021–2023 (previously 7 firm projects and 38 TA projects); (ii) 13 RCI projects were added to the pipeline, 2 projects were removed/dropped, and 1 project will be committed in 2020; and (iii) 26 regional TA projects were added to the pipeline, 9 TA projects were removed/dropped/combined with other regional TA, and 15 TA projects will be committed in 2020. The 2020–2021 program includes 5 projects, 7 TA projects, and a regional Asia Pacific Disaster Response Fund project supporting responses to the COVID-19 pandemic.

⁷ Excludes 2023 standby projects, contingent disaster financing Option 2, nonsovereign projects, and national counterpart contributions, but includes projects that are partially financed under the Asian Development Fund 13 Thematic Pool.

REGIONAL ASSISTANCE RESULTS AREAS

Key Regional Development Outcomes to which ADB Contributes	Key Areas of Assistance	Indicative Resources Available for Commitment in 2021–2023	Changes from Last ROBP
Pacific Approach, 2016–2020 Objective 1: Reducing Costs			
1. Transport (Pacific Approach Priority Area: Connectivity)			
Enhanced transport connectivity and efficiency; greater resilience of transport infrastructure to climate change and disaster risks	<p>Investments in airports, ports and maritime infrastructure and safety</p> <p>National roads and road safety Transport sector policies and reforms and sustainability of transport investments</p> <p>Support for disaster- and climate-resilient transport infrastructure</p>	<p>Amount: \$800.0 million regular OCR, \$89.4 million COL, \$54.5 million ADF grant, \$10.0 million cofinancing</p> <p>Share of ROBP envelope: 89.9%</p>	<p>ADB indicative resource allocation is updated.</p> <p>Assistance for sector policies, reforms, and climate resilient infrastructure added.</p>
Pacific Approach 2016–2020 Objective 2: Managing Risks			
2. Public Sector Management (Pacific Approach Priority Area: Sound macroeconomic management; enabling business environment)			
<p>A more conducive environment for business and resource mobilization to support private sector-led growth</p> <p>Greater resilience to external economic and financial shocks</p> <p>More effective and efficient use of public resources for service delivery</p> <p>Enhanced capacity to manage fiscal risks arising from hazards</p>	<p>Support for reforms that remove key constraints to doing business and private investments</p> <p>Support for COVID-19 response Investment in marine-protected areas</p> <p>Support for policy reforms to strengthen public institutions, and improved capacity for project management and development partner coordination; and improved management of public assets</p> <p>Support for post-disaster recovery and disaster risk financing</p>	<p>Amount: \$9.5 million in ADF grant, \$4.0 million cofinancing</p> <p>Share of ROBP envelope: 0.9%</p>	<p>ADB indicative resource allocation is updated.</p> <p>Assistance for COVID-19 response, capacity building and strengthening of institutions, post-disaster recovery and marine-protected areas added.</p>
3. Energy (Pacific Approach Priority Area: Renewable energy; climate change and disaster risk management)			
Greater availability, reliability, and affordability of the energy supply	Construction and rehabilitation of disaster- and climate-resilient infrastructure for renewable energy and other power generation	<p>Amount: \$69.7 million in ADF grant, \$19.0 million cofinancing</p> <p>Share of ROBP envelope: 6.6%</p>	Energy sector is added as a key area of assistance.

Key Regional Development Outcomes to which ADB Contributes	Key Areas of Assistance	Indicative Resources Available for Commitment in 2021–2023	Changes from Last ROBP
	Support for sector reforms and improvement of key operational and financial performance areas to enable private sector investment in the energy sector		
4. Health (Pacific Approach Priority Area: Sound macroeconomic management)			
Improved diagnostic and health services Improved capacity to respond to health emergencies	Priority investment in technology to support effective health coverage and preventive care Control of communicable diseases Support for COVID-19 response	Amount: \$23.9 million in ADF grant Share of ROBP envelope: 2.3%	Health sector is added as a key area of assistance.
Pacific Approach 2016–2020 Objective 3: Enabling Value Creation			
5. Information and Communication Technology (Pacific Approach Priority Area: Connectivity)			
ICT investments for improved health and other public services	ICT applications to support health and public sector management services	Amount: \$2.5 million in ADF grant Share of ROBP envelope: 0.2%	ICT sector application is added as a key area of assistance.

ADB = Asian Development Bank, ADF = Asian Development Fund, COL = concessional ordinary capital resources lending, COVID-19 = coronavirus disease; ICT = information and communication technology, OCR = ordinary capital resources, ROBP = regional operations business plan.

Note: Share of ROBP envelope excludes 2023 standby projects, contingent disaster financing option 2, cofinancing, other special funds, project readiness financing, and government counterpart contributions. An amount of \$10 million is allocated for project readiness facility for transport sector projects in Fiji.

Source: Asian Development Bank estimates.

LIST OF LINKED DOCUMENTS

<http://www.adb.org/Documents/ROBP/?id=Pacific-2021>

1. Pacific Approach, 2016–2020

INDICATIVE ASSISTANCE PIPELINE

Table A3.1: Lending Products, 2021–2023

Project/Program Name ^a	Sector	Poverty Targeting	Operational Priority ^b	Division	Year of TRTA/ PRF	Cost (\$ million)						
						ADB				Gov't	Co-finance	
						Total	Regular OCR	COL	ADF Grants			Total
2021 Firm												
Systems Strengthening for Effective Coverage of New Vaccines in the Pacific (regional) ^c	HLT	GI	OP1, OP2, OP7	PASP		19.8			18.9	18.9	0.9	
Land and Maritime Connectivity Investment Project, tranche 1 (MFF) (Solomon Islands) ^d	TRA	GI	OP3, OP6, OP7	PATC	2018	49.2		24.4	19.5	43.9	5.3	...
COVID-19 Response for Affected Poor and Vulnerable Groups in the Pacific (regional) ^e	PSM	GI	OP1, OP2, OP6	PASP		8.7			4.5	4.5	0.3	4.0
Alaoa Multipurpose Dam Project (Samoa) ^f	ENE	TI-G	OP1, OP3, OP4, OP7	PAEN	2018	97.9			65.7	65.7	13.2	19.0
Sustainable and Climate-Resilient Connectivity Project (additional financing) (Nauru)	TRA	GI	OP2, OP4, OP6, OP7	PLCO, PATC	2015	5.0			5.0	5.0
Renewable Energy Development Project (additional financing) (Federated States of Micronesia) ^g	ENE	TI-H	OP1, OP2, OP6, OP7	PAEN	2019	4.2			4.0	4.0	0.2	...
Northern Region Road Corridor Program Phase 1A, Wutung to Angoram Investment Project, tranche 1 (MFF) (Papua New Guinea)	TRA	GI	OP3, OP5, OP7	PATC	2020	210.0	200.0	10.0		210.0
Total						394.9	200.0	34.4	117.5	352.0	19.9	23.0
2021 Standby/2022 Firm												
Marine-Protected Area Financing Facility (PBL) (Kiribati)	PSM	GI	OP3, OP6, OP7	PASP	2021	5.0			5.0	5.0

Project/Program Name ^a	Sector	Poverty Targeting	Operational Priority ^b	Division	Year of TRTA/PRF	Cost (\$ million)					Co-finance	
						ADB						
						Total	Regular OCR	COL	ADF Grants	Total		Gov't
Suva Port Project (PRF) (Fiji) ^h	TRA	GI	OP3, OP4, OP6, OP7	PATC		10.0	10.0			10.0		
Total						15.0	10.0		5.0	15.0
2022 Firm												
Rarotonga Airport Infrastructure Upgrade Project (Cook Islands)	TRA	GI	OP2, OP3, OP7	PATC	2020	20.0	20.0			20.0
Land and Maritime Connectivity Investment Project, Tranche 2 (MFF) (Solomon Islands) ⁱ	TRA	GI	OP3, OP6, OP7	PATC	2018	40.0		25.0	5.0	30.0	...	10.0
Strengthening Domestic Shipping Project (Tuvalu) ^j	TRA	GI	OP1, OP3, OP5, OP7	PATC	2021	25.0			25.0	25.0
Northern Region Road, Lae–Malalaua Project (Papua New Guinea)	TRA	GI	OP3, OP5, OP7	PATC	2020	200.0	190.0	10.0		200.0
Total						285.0	210.0	35.0	30.0	275.0	...	10.0
2022 Standby/2023 Firm												
Tuvalu eGovernment Project (Tuvalu)	ICT	GI	OP1, OP2, OP4, OP7	PATC	2018	2.5			2.5	2.5
Systems Strengthening for Effective Coverage of New Vaccines in the Pacific (additional financing) (Marshall Islands) ^j	HLT	GI	OP1, OP2, OP7	PASP		5.0			5.0	5.0
Total						7.5			7.5	7.5
2023 Firm												
Northern Region Road Corridor Program, Phase 1A, Wutung to Angoram Investment Project (Tranche 2) (MFF) (Papua New Guinea)	TRA	GI	OP3, OP5, OP7	PATC	2020	210.0	200.0	10.0		210.0

Project/Program Name ^a	Sector	Poverty Targeting	Operational Priority ^b	Division	Year of TRTA/ PRF	Cost (\$ million)					Gov't	Co-finance
						ADB						
						Total	Regular OCR	COL	ADF Grants	Total		
Northern Region Road Corridor Program, Phase 1B, Angoram to Madang Investment Project, tranche 1 (MFF) (Papua New Guinea)	TRA	GI	OP3, OP5, OP7	PATC	2020	200.0	190.0	10.0		200.0
Total						410.0	390.0	20.0		410.0
2023 Standby/2024 Firm												
Suva Port Project (Fiji) ^k	TRA	GI	OP3, OP4, OP6, OP7	PATC	2021	300.0	200.0			200.0	...	100.0
Total						300.0	200.0			200.0	...	100.0

... = data not available; ADB = Asian Development Bank; ADF = Asian Development Fund; COL = concessional ordinary capital resources lending; COVID-19 = coronavirus disease; ENE = energy; GI = general intervention; Gov't = government; HLT = health; ICT = information and communication technology; MFF = multitranchise financing facility; OCR = ordinary capital resources; PAEN = Energy Division, Pacific Department; PASP = Social Sectors and Public Sector Management Division, Pacific Department; PATC = Transport and Communications Division, Pacific Department; PBL = policy-based loan; PLCO = Pacific Liaison and Coordination Office, Pacific Department; PRF = project readiness financing; PSM = public sector management; TI-G = targeted intervention—geographic dimensions of inclusive growth; TI-H = targeted intervention—income poverty at household level; TRA = transport; TRTA = transaction technical assistance; WUS = water supply and other urban infrastructure and services.

Note: Numbers may not sum precisely because of rounding.

^a Given the provisional nature of the indicative lending program, the composition of lending instruments in the actual loan delivery may change. The list includes country-specific projects, which are also reflected in their respective country operations business plans.

^b OP1 = addressing remaining poverty and reducing inequalities; OP2 = accelerating progress in gender equality; OP3 = tackling climate change, building climate and disaster resilience, and enhancing environmental sustainability; OP4 = making cities more livable; OP5 = promoting rural development and food security; OP6 = strengthening governance and institutional capacity; and OP7 = fostering regional cooperation and integration.

^c Regional project covers Samoa, Tonga, Tuvalu, and Vanuatu, and is funded by Savings and Cancellations-Special Pool for COVID-19 Response (\$17.4 million for Samoa, Tonga, and Vanuatu), and \$1.5 million from the Disaster Response Facility (Tuvalu).

^d ADB financing includes \$13.4 million funding from concessional assistance regional pool (\$6.7 million COL, \$6.7 million ADF grant), \$13.6 million disaster risk reduction (\$6.8 million COL, \$6.8 million ADF grant), and \$1.5 million from savings and cancellations pool.

^e The regional project covers Palau and Vanuatu. ADF grant funding will be provided by the ADF 13 Thematic Pool: SDG 5 Transformative Gender Agenda. The final grant amount will be confirmed during the Quality Assurance Meeting. Proposed cofinancing from the Japan Fund for Poverty Reduction (subject to the approval of the Government of Japan) and Ireland Trust Fund.

^f ADB financing includes \$28.5 million funding from the ADF 13 Thematic Pool: Regional Cooperation and Integration and Regional Public Goods, and Disaster Risk Reduction and Climate Change Adaptation. Cofinancing from the Australian Infrastructure Financing Facility for the Pacific is being explored.

^g Includes \$3.3 million funding from disaster risk reduction. ADB will prepare the project through regional technical assistance facility. ADB. 2019. *Preparing the Pacific Renewable Energy Investment Facility (Phase 2)*. Manila.

^h The PRF will support the Suva Port Project (2023 standby).

ⁱ ADB financing includes \$5.0 million funding from ADF 13 Thematic Pool: Regional Cooperation and Integration and Regional Public Goods. Cofinancing partners to be determined.

^j The proposed additional financing is under the regional project.

^k Cofinancing partners will be identified.

Source: Asian Development Bank estimates.

Table A3.2: Nonlending Products and Services, 2021–2023

Assistance Name	Sector	Division	Assistance Type	Sources of Funding				Total (\$'000)
				ADB		Others		
				Source	Amount (\$'000)	Source	Amount (\$'000)	
2021 Firm								
Preparing Clean and Renewable Energy Investments in the Pacific	ENE	PAEN	TRTA	TASF	3,000	CEFPF, HLTF	1,000	4,000
Capacity Building for Pacific Utility Regulators (additional financing)	ENE	PAEN	KSTA	TASF	250	RCIF	750	1,000
Sustainable Management of Exclusive Economic Zones in the Pacific	ANR	PAEN	KSTA	TASF	800			800
Capacity-Building Support for Pacific Developing Member Countries	PSM	PAOD	KSTA	TASF	2,000			2,000
Public Administration Support for the North Pacific	PSM	PASP	KSTA	TASF	750			750
Preparing Projects to Enhance Transport Connectivity and Resilience in the Pacific (additional financing)	TRA	PATC	TRTA	TASF	2,300			2,300
Pacific Urban Development Investment Project Enhancement and Capacity Development (additional financing)	WUS	PAUW	TRTA	TASF	3,300			3,300
Improving Pacific Public Financial Management Facility (additional financing) ^a	PSM	PLCO	TRTA	TASF	1,500			1,500
Supporting Pacific Development Banks ^b	FIN	PLCO	KSTA			European Union	10,500	10,500
Pacific Private Sector Development Initiative (Phase 4) (additional financing)	FIN	PLCO	KSTA			European Union	8,800	8,800
Preparing Samoa Small and Medium-Sized Enterprises Financing Program Grant ^b	FIN	PLCO	TRTA			European Union	300	300
Supporting Public Sector Management Reforms (additional financing)	PSM	SPSO	KSTA	TASF	2,000			2,000
Supporting Quality Infrastructure and Effective Project Implementation	TRA, WUS, ENE	SPSO	KSTA	TASF	1,500			1,500
Catalyzing Nonsovereign Operations and Public–Private Partnerships in Small Island Economies	PSM	SPSO	KSTA	TASF	1,000			1,000
Strengthening Education in the Pacific Region (additional financing)	EDU	PASP	KSTA			Government of New Zealand	2,823	2,823
Total					18,400		24,173	42,573

Assistance Name	Sector	Division	Assistance Type	Sources of Funding				Total (\$'000)
				ADB		Others		
				Source	Amount (\$'000)	Source	Amount (\$'000)	
2021 Standby/2022 Firm								
Supporting Finance Sector and Private Sector Development in the Pacific (additional financing)	FIN	PLCO	KSTA	TASF	500			500
Regional Cooperation for Strengthening Health Regulation	HLT	PASP	KSTA	TASF	500	RCIF	500	1,000
Establishing the State-Owned Entity Reform Network ^c	ENE	PAEN	KSTA	TASF	100	Trust Fund	500	600
Total					1,100		1,000	2,100
2022 Firm								
Capacity Building and Sector Reform for Renewable Energy Investments in the Pacific (TA 9425-REG) (second additional financing)	ENE	PAEN	KSTA	TASF	800			800
Preparing the Pacific Renewable Energy Investment Facility, Phase 2 (additional financing)	ENE	PAEN	TRTA	TASF	2,000	CEFPF, HLTF	1,000	3,000
Support to Climate Resilient Investment Pathways in the Pacific (additional financing)	PSM, ENE, TRA	PAEN	KSTA	TASF	1,500			1,500
Pacific Fellows Program (Phase 2)	PSM	PAOD	KSTA	TASF	1,000			1,000
Building Capacity for Compact Transition	PSM	PAOD	KSTA	TASF	500			500
Sustainable Capacity Development for Safeguards in the Pacific (additional financing)	WUS, ENE, TRA	PAOD-PRQ	KSTA	TASF	1,500			1,500
Pacific Economic Management (Phase 3) (additional financing)	PSM	PASP	KSTA	TASF	1,500			1,500
Enhancing Gender Equality Results in Pacific Developing Member Countries	PSM	PASP	KSTA	TASF	750			750
Leveraging Internet Connectivity in the Pacific	ICT	PATC	KSTA	TASF	2,000			2,000
Pacific Urban and Water Sector Development Facility	WUS	PAUW	TRTA	TASF	3,000			3,000
Preparing Tonga Small and Medium-Sized Enterprises Financing Program (grant) ^b	FIN	PLCO	TRTA			European Union	300	300
Total					14,550		1,300	15,850

Assistance Name	Sector	Division	Assistance Type	Sources of Funding				Total (\$'000)
				ADB		Others		
				Source	Amount (\$'000)	Source	Amount (\$'000)	
2023 Firm								
Preparing the Pacific Renewable Energy Investment Facility, Phase 3	ENE	PAEN	TRTA	TASF	3,000			3,000
Capacity Building for Pacific Utility Regulators (additional financing)	ENE	PAEN	KSTA	TASF	1,000			1,000
Pacific Fellows Program (Phase 2) (additional financing)	PSM	PAOD	KSTA	TASF	750			750
Strengthening Education in the Pacific Region (Phase 2)	EDU	PASP	KSTA	TASF	1,500			1,500
Developing the Pacific Health Sector (Phase 2)	HLT	PASP	KSTA	TASF	1,500			1,500
Public Administration Support for the North Pacific (additional financing)	PSM	PASP	KSTA	TASF	1,000			1,000
Enhancing Gender Equality Results in Pacific Developing Member Countries (additional financing)	PSM	PASP	KSTA	TASF	1,500			1,500
Strengthening Social Protection in the Pacific (additional financing)	PSM	PASP	KSTA	TASF	1,500			1,500
Preparing Projects to Enhance Transport Connectivity and Resilience in the Pacific (Phase 2)	TRA	PATC	TRTA	TASF	5,000			5,000
Pacific Urban and Water Sector Development Facility (additional financing)	WUS	PAUW	TRTA	TASF	2,000			2,000
Supporting Quality Infrastructure and Effective Project Implementation (additional financing)	TRA, WUS, ENE	SPSO	KSTA	TASF	1,000			1,000
Total					19,750			19,750

ADB = Asian Development Bank; ANR = agriculture natural resources, and rural development; CEFPPF = Clean Energy Financing Partnership Facility; EDU = education; ENE = energy; FIN = finance; HLT = health; HLTF = High-Level Technology Fund; ICT = information and communication technology; KSTA = knowledge and support technical assistance; PAEN = Energy Division, Pacific Department; PAOD = Office of the Director General, Pacific Department; PAOD-PRQ = Portfolio, Results, and Quality Control Unit, Office of the Director General, Pacific Department; PATC = Transport and Communications Division, Pacific Department; PASP = Social Sectors and Public Sector Management Division, Pacific Department; PAUW = Urban Development, Water Supply and Sanitation Division, Pacific Department; PLCO = Pacific Liaison and Coordination Office, Pacific Department; PSM = public sector management; RCIF = Regional Cooperation and Integration Fund; REG = regional; SPSO = Pacific Subregional Office, Pacific Department; TASF = Technical Assistance Special Fund; TRA = transport; TRTA = transaction technical assistance; WUS = water and other urban infrastructure and services.

^a Covers Nauru, Solomon Islands, and Vanuatu

^b Subproject of the proposed regional cluster technical assistance on Pacific Regional Small and Medium-Sized Enterprises Finance Project. The European Union is expected to contribute a total of about \$13.5 million for three subprojects.

^c Funding from trust funds such as CEFPPF/HLTF and the Spanish Cooperation Fund for Technical Assistance will be explored.

Source: Asian Development Bank estimates.

ASSISTANCE PROGRAM FOR CURRENT YEAR

Table A4.1: Lending Products, 2020

Project/Program Name ^a	Sector	Poverty Targeting	Priority Area ^b	Division	Year of TRTA/ PRF	Cost (\$ million)					Co-finance	
						ADB						
						Total	Regular OCR	COL	ADF Grants	Total		Gov't
Firm												
Disaster Resilience Strengthening Program (Phase 2) (CDF option 2, Cook Islands) ^c	PSM	GI	OP1, OP2, OP3, OP6, OP7	PASP		10.0	10.0			10.0		
Pacific Disaster Resilience Program (Phase 3) (CDF, regional) ^d	PSM	GI	OP1, OP2, OP3, OP6, OP7	PASP		74.0	20.0		54.0	74.0		
Sustained Private Sector-Led Growth Reform Program, subprogram 3 (PBL, Fiji) ^e	PSM	GI	OP2, OP6, OP7	PASP		252.2	200.0			200.0	52.2	
Nuku'alofa Port Upgrade Project (Tonga) ^f	TRA	GI	OP3, OP6, OP7	PATC		50.0			45.0	45.0	5.0	
COVID-19 Emergency Response (special assistance grant, regional) ^g	HLT	GI	OP1	PASP		19.5				19.5		
Total						405.7	230.0		99.0	348.5	5.0	52.2

ADB = Asian Development Bank; ADF = Asian Development Fund; CDF = Contingent Disaster Financing; COL = concessional ordinary capital resources lending; COVID-19 = coronavirus disease; GI = general intervention; Gov't = government; HLT = health; OCR = ordinary capital resources; PATC = Transport and Communications Division, Pacific Department; PASP = Social Sectors and Public Sector Management Division, Pacific Department; PBL = policy-based loan; PRF = project readiness financing; PSM = public sector management; TRA = transport; TRTA = transaction technical assistance.

Note: Numbers may not sum precisely because of rounding.

^a Given the provisional nature of the indicative lending program, the composition of lending instruments in the actual loan delivery may change. The list includes country-specific projects that are also reflected in the respective country operations business plans.

^b OP1 = addressing remaining poverty and reducing inequalities; OP2 = accelerating progress in gender equality; OP3 = tackling climate change, building climate and disaster resilience, and enhancing environmental sustainability; OP6 = strengthening governance and institutional capacity; and OP7 = fostering regional cooperation and integration.

^c ADB approved the program on 3 December 2019 and the facility agreement was signed on 17 December 2019. The subproject agreement was signed on 2 June 2020 with actual signed amount of \$9.73 million.

^d Regional project covers Cook Islands, the Federated States of Micronesia, Kiribati, the Marshall Islands, Palau, Samoa, Solomon Islands, Tonga, Tuvalu, and Vanuatu. Funding includes Savings and Cancellations-Special Pool for COVID-19 Response (\$5.0 million COL, \$40.6 million ADF grant), and Disaster Response

Facility (\$13.4 million ADF grant). Cook Islands is under Option 2: Unallocated capital. Following the occurrence of a disaster, ADB and the borrower will enter into a short-form agreement that will specify the actual loan amount requested by the borrower. Upon signing, ADB will commit the requested CDF amount.

^e Includes \$100.0 million ADB support for COVID-19 response. Collaborative cofinancing provided by the Asian Infrastructure Investment Bank (\$50.0 million for COVID-19 support), the Government of New Zealand (\$1.5 million), and the Government of Australia (\$0.7 million)

^f Includes \$30.0 million from concessional resources regional pool.

^g Provided by the Asia Pacific Disaster Response Fund-Government of Japan for all Pacific developing member countries. As of 15 November 2020, \$18.5 million was approved. Funding is available for commitment until May 2022.

Source: Asian Development Bank estimates.

Table A4.2: Nonlending Products and Services, 2020

Assistance Name	Sector	Division	Assistance Type	Sources of Funding				
				ADB		Others		Total (\$'000)
				Source	Amount (\$'000)	Source	Amount (\$'000)	
Preparing Floating Solar Plus Projects under the Pacific Renewable Energy Facility	ENE	PAEN	TRTA			CEFPF	2,000	2,000
Capacity Building and Sector Reform for Renewable Energy Investments in the Pacific (additional financing)	ENE	PAEN	KSTA	TASF	800			800
Support to Climate-Resilient Investment Pathways in the Pacific	PSM, ENE, TRA	PAEN	KSTA	TASF	1,000	CCF	1,000	2,000
Assessing and Improving COVID-19 Response Capacity in the North Pacific ^a	PSM	PAOD	KSTA	TASF	750			750
Investment Opportunity Assessment for the Tourism Sector in the North Pacific	PSM	PAOD	KSTA	TASF	225			225
Enhancing Quality Performance in Pacific Portfolio	PSM	PAOD-PRQ	KSTA	TASF	5,000			5,000
Sustainable Capacity Development for Safeguards in the Pacific	WUS, ENE, TRA	PAOD-PRQ	KSTA	TASF	750			750
Strengthening Education in the Pacific Region (additional financing)	EDU	PASP	KSTA			GPE	390	390
Strengthening Social Protection in the Pacific	PSM	PASP	KSTA	TASF	500	PRC Fund, EAKPF, Ireland Trust Fund	2,000	2,500
Developing the Pacific Health Sector (additional financing) ^a	HLT	PASP	KSTA	TASF	1,750	HLTF	500	2,250
Pacific Economic Management (Phase 3) (additional financing) ^a	PSM	PASP	KSTA	TASF	2,000	NZG	162	2,162
Strengthening Gender Outcomes in COVID-19 Response and Recovery ^a	PSM	PASP	KSTA	TASF	1,225			1,225
Pacific Disaster Resilience Program (attached technical assistance, additional financing)	PSM	PASP	KSTA			IRE	1,000	1,000
Preparing Projects to Enhance Transport Connectivity and Resilience in the Pacific	TRA	PATC	TRTA	TASF	2,000	RCIF, EAKPF	1,200	3,200
Pacific Urban Development Investment Project Enhancement and Capacity Development ^a	WUS	PAUW	TRTA	TASF	1,500			1,500
Strengthening Water, Sanitation, and Hygiene Practices and Hygiene Behavioral Change in the Pacific ^a	WUS	PAUW	KSTA	TASF	5,000			5,000
Improving Pacific Public Financial Management Facility (additional financing) ^b	PSM	PLCO	TRTA			Government of New Zealand	625	625
Pacific Private Sector Development Initiative (Phase 4) (additional financing)	FIN	PLCO	KSTA			AUS, NZL	12,545	12,545

Assistance Name	Sector	Division	Assistance Type	Sources of Funding				
				ADB		Others		Total (\$'000)
				Source	Amount (\$'000)	Source	Amount (\$'000)	
Pacific Region Infrastructure Facility Coordination Office: Leveraging Infrastructure for Sustainable Development (additional financing)	TRA, ENE, ICT, WUS	PLCO	KSTA			US-CFTA, Government of New Zealand	3,447	3,447
Supporting Recovery by Micro, Small, and Medium-Sized Enterprises in the Pacific from the Effects of the COVID-19 Pandemic ^a	FIN	PLCO	KSTA	TASF	3,000			3,000
Supporting Public Sector Management Reforms	PSM	SPSO	KSTA	TASF	1,500	Government of New Zealand	650	2,150
Total					27,000		25,519	52,519

ADB = Asian Development Bank; ANR = agriculture, natural resources, and rural development; AUS = Australia; CCF = Climate Change Fund; CEFPP = Clean Energy Financing Partnership Facility; COVID-19 = coronavirus disease; EAKPF = Republic of Korea e-Asia and Knowledge Partnership Fund; EDU = education; ENE = energy; EU = European Union; FIN = finance; FSDPF = Financial Sector Development Partnership Special Fund; GPE = Global Partnership for Education Fund; HLT = health; HLTF = High-Level Technology Fund; ICT = information and communication technology; IRE = Ireland; KSTA = knowledge and support technical assistance; NZL = New Zealand; PAEN = Energy Division, Pacific Department; PAOD = Office of the Director General, Pacific Department; PAOD-PRQ = Portfolio, Results, and Quality Control Unit, Office of the Director General, Pacific Department; PASP = Social Sector and Public Sector Management Division, Pacific Department; PATC = Transport and Communications Division, Pacific Department; PAUW = Urban Development, Water Supply, and Sanitation Division, Pacific Department; PLCO = Pacific Liaison and Coordination Office, Pacific Department; PRC Fund = People's Republic of China Regional Cooperation and Poverty Reduction Fund; PSM = public sector management; RCIF = Regional Cooperation and Integration Fund; SPSO = Pacific Subregional Office, Pacific Department; TASF = Technical Assistance Special Fund; TRA = transport; TRTA = transaction technical assistance; US-CFTA = Central America-United States Free Trade Agreement; WUS = water and other urban infrastructure and services.

^a Fully or partially funded by the Corporate Pool for COVID-19.

^b Covers Nauru, Solomon Islands, and Vanuatu.

Source: Asian Development Bank estimates.

INDICATIVE KNOWLEDGE PRODUCTS AND EVENTS

Table A5.1: Knowledge Publications and Events for 2021

Title of Publication or Event	Subject	Type	Department or Sector Group or Thematic Group	Funding Source
Pacific Energy Update 2021	Energy	Publication or document: Awareness-raising brochure or leaflet	PARD	Administrative Core Budget (staff)
16th Asia Clean Energy Forum	Energy	Event organization: Flagship Event	Energy SG	TA 9690
Handbook on Hydrogen Energy	Energy	Publication or document: Technical study	Energy SG	TA 9690
Regional Workshop on Innovative Financing for Renewable Energy in the Pacific	Energy	Event organization: Regional workshop	Energy SG	TA 8954
Pacific Transport Update 2021	Transport	Publication or document: Awareness-raising brochure or leaflet	PARD	Administrative Core Budget (staff)
Pacific Urban Update 2021	Urban	Publication or document: Awareness-raising brochure or leaflet	PARD	Administrative Core Budget (staff)
Pacific Economic Monitor (July 2021)	Economics	Publication or document: Special report	PARD	TA 9719
Pacific Economic Monitor (December 2021)	Economics	Publication or document: Special report	PARD	TA 9719
Asian Development Outlook 2021	Economics	Publication or document: Special report	ERCD, PARD	Administrative Core Budget (staff)
Asian Development Outlook Update 2021	Economics	Publication or document: Special report	ERCD, PARD	Administrative Core Budget (staff)

Title of Publication or Event	Subject	Type	Department or Sector Group or Thematic Group	Funding Source
Asian Development Outlook 2021 Launch	Economics	Signature event	ERCD, PARD	Administrative Core Budget (staff)
Asian Sanitation Dialogue	Water	Signature Event	Water SG	TA 9897
Rural Development and Food Security Forum 2021	Agriculture and Natural Resources, Rural	Signature Event	Rural Development & Food Security (Agriculture) TG	TA 9689 and Administrative budget
Asia-Pacific Social Protection Week	Gem Development and Food Social development/social protection	Signature event	Social Development TG	TA 9534
Social Protection Indicator (regional report)	Social development/social protection	Publication: Signature product	Social Development TG	TA 9534
Pacific and Indian Ocean Atolls dialogue on blue economies	RCI, CC and DRM	Event: Regional Workshop	Regional Cooperation and Integration TG, PARD	Project no. 54127 (processing)
Asia and the Pacific Gender Forum	Gender	Signature Event	Gender Equity TG	TA 9660 and Admin budget
4 th Asia Finance Forum	Finance	Signature Event	Finance SG	TA 9364
Total number of publications = 9 Total number of events = 9				

CC = climate change, DRM = disaster risk management, ERCD = Economic Research and Regional Cooperation Department, PARD = Pacific Department, RCI = regional cooperation and integration, SG = Sector Group, TA = technical assistance, TG = Thematic Group.

Note: "Publications" may include databases, multimedia, and other forms of documentation. "Events" may include event organization and training or capacity development.

Source: Asian Development Bank.

Table A5.2: Additional Knowledge Publications and Events Delivered in 2020

Title of Publication or Event	Subject	Type	Department or Sector	
			Group	Funding Source
Pacific Urban Update 2020	Urban	Publication or document: Awareness-raising brochure or leaflet	PARD	Administrative Core Budget (staff)
How to Use Gender Approaches to Build Climate Resilience	Gender	Publication or document: Awareness-raising brochure or leaflet	PARD	TA 9202
Smart Ports in the Pacific	Transport	Publication or document: Technical study	PARD	TA 9331
Trade and Maritime Transport Trends in the Pacific	Transport	Publication or document: Technical study	PARD	TA 9331
Pacific Impact Webinar Series: Achieving a new normal for the Pacific: Will a COVID-19 vaccine be the key?	Health	Signature event	PARD	Administrative Core Budget (staff)
Pacific CEOs Utilities Talk	Energy	Signature event	PARD	Administrative Core Budget (staff)
15th Asia Clean Energy Forum	Energy	Event organization: Flagship event	Energy SG	TA 8953
Review of the ADB Clean Energy Program	Energy	Publication or document: Institutional document	Energy SG	Administrative Budget
Handbook on Microgrids for Power Quality and Connectivity	Energy	Publication or document: Technical study	Energy SG	TA 9690
Dual Threat in the Pacific: COVID-19 and Natural Hazards	Urban	Multimedia: blog	PARD	Administrative Core Budget (staff)
In the Pacific, COVID-19 is changing the way we think about waste management	Urban	Multimedia: blog	PARD	Administrative Core Budget (staff)

Title of Publication or Event	Subject	Type	Department or Sector Group or Thematic	
			Group	Funding Source
Small Business Solutions for Pandemic Challenges	Finance	Multimedia: blog	PARD	Administrative Core Budget (staff)
In the Pacific, urgent action is the key to addressing COVID-19 (blog)	Economics	Multimedia: blog	PARD	Administrative Core Budget (staff)
Are Pacific power utilities ready for the impact of COVID-19? (blog)	Energy	Multimedia: blog	PARD	Administrative Core Budget (staff)
Can the Pacific become the world's first fossil-fuel-free zone? (blog)	Energy	Multimedia: blog	PARD	Administrative Core Budget (staff)
Asia and the Pacific Transport Forum 2020	Transport	Event organization	Transport SG	TA 9420
Asian Water Development Outlook 2020	Water	Flagship Publication	Water SG	TA 6498
Total number of publications = 13				
Total number of events = 4				

ADB = Asian Development Bank, COVID-19 = coronavirus disease, PARD = Pacific Department, SG = sector group, TA = technical assistance.

Note: "Publications" may include databases, multimedia, and other forms of documentation. "Events" may include event organization and training or capacity development.

Source: Asian Development Bank.

Table A5.3: Innovation, Advanced Technology, and Pilot Initiatives to be Implemented in 2021

Item	Nature	Project Number	Sector or Theme	Division
Use of low technology vertical gardening (COVID-19 Response for Affected Poor and Vulnerable Groups in the Pacific)	PLT	54196-001	PSM	PASP

Total number of innovation, advanced technology, and pilot initiatives = 1

COVID-19 = coronavirus disease; PASP = Social Sectors and Public Sector Management Division, Pacific Department; PLT = pilot initiative; PSM = public sector management.

Source: Asian Development Bank.